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UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON  
AT TACOMA

UNITED STATES OF AMERICA, et al.,

Plaintiffs,

v.

STATE OF WASHINGTON, et al.,

Defendants.

CASE NO. C70-9213

Subproceeding No. 89-3-09 (Russ’  
Shellfish)

ORDER ON MOTION FOR  
SUMMARY JUDGMENT

Pursuant to Section 9 of the Shellfish Implementation Plan (SIP), the Squaxin Island Tribe filed a request for dispute resolution regarding the Tribe’s right to take shellfish and alleged interference with that right by Russell Norris d/b/a Russ’ Shellfish. Dkt.1. The matter was referred to the undersigned pursuant to the terms of Section 9 of the SIP.

The parties fully briefed the issues and the Court heard oral argument on Tuesday, April 28, 2015. The Squaxin Island Tribe was represented by Sharon Haensly, the State of Washington, an interested party, was represented by Joseph Panesko and Russell Norris d/b/a Russ’ Shellfish was represented by Dennis D. Reynolds.

**RELIEF REQUESTED BY THE SQUAXIN TRIBE**

1  
2 The Squaxin Island Tribe's treaty right to harvest Manila clams from seven privately  
3 owned tidelands is at issue in this case. The Squaxin Island Tribe asks this Court to find that  
4 Russell Norris d/b/a Russ' Shellfish violated Section 6.3 of the SIP when Russ' Shellfish failed  
5 to provide the Squaxin Island Tribe with a 6.3 Notice for the Beck, McNeal, Passmore and  
6 Durand tidelands. The Tribe also seeks an order from this Court finding Russell Norris  
7 personally liable for Great Northwest Oyster's violation of Section 6.3 of the SIP when the  
8 limited liability corporation, owned by Russell Norris and Troy Morris, failed to provide 6.3  
9 Notice for the Beck, McNeal and Passmore tidelands. The Tribe seeks an order from this Court  
10 finding that Russell Norris d/b/a Russ' Shellfish violated the agreed upon Harvest Plans for the  
11 Moore, Verlinde, King and Durand tidelands. Finally, the Tribe requests this Court to exercise  
12 its equitable powers and fashion a remedy for the asserted violations which would allow the  
13 Tribe to recover 30,850 pounds of naturally-occurring clams within the Tribe's U&A from any  
14 future tidelands leased by the Russell Norris, Russ' Shellfish, or any other business in which  
15 Russell Norris has any degree of direct or indirect involvement or privity.

16 For the reasons set forth below, the Court grants in part and denies in part the Tribe's  
17 Summary Judgment Motion.

**BACKGROUND**

18  
19 Russ Norris has been involved in shellfish farming since 1982. Mr. Norris started Russ  
20 Shellfish in 1992 (Dkt. 30-1, p. 16) and around that time he leased tidelands and started planting  
21 Manila Clams and a variety of oysters . Dkt. 35, p. 3 (Declaration of Norris). He also operated  
22 under the name Great Northwest Oyster Co. L.L.C. which was formed in 2005 (Dkt. 34-1, p. 7)  
23 and dissolved in 2011.  
24

1 The current dispute revolves around seven different tidelands. The McNeal, Beck and  
2 Passmore tidelands are located on Oakland Bay while the Moore, Verlinde, King and Durand  
3 tidelands are located on Hammersley Inlet. There is approximately one mile of land between  
4 Oakland Bay and Hammersley Inlet. *See* Dkt. 30-1, p. 7. These tidelands are within the Squaxin  
5 Island Tribe's U&A which contains over 13,000 shoreline parcels and covers over 443 miles of  
6 shoreline. Dkt. 43-1, Declaration of Eric Sparkman, Tribal Shellfish Biologist.

### 7 **1. McNEAL, BECK AND PASSMORE TIDELANDS - OAKLAND BAY**

8 The Squaxin Island Tribe seeks recovery against Russ Norris for the McNeal, Beck and  
9 Passmore tidelands based on Mr. Norris' failure to comply with the 6.3 Notice requirement of  
10 the SIP. The Tribe also seeks recovery against Russ Norris for his failure to provide 6.3 Notice  
11 for the Durand tidelands.

12 Mr. Norris' first contact with the McNeal, Beck and Passmore tidelands was through his  
13 limited liability corporation, Great Northwest Oyster Co. L.L.C., which he owned with Troy  
14 Morris. Great Northwest Oyster entered into Tideland Harvest/Seed Agreements with the  
15 owners of the McNeal tidelands on December 15, 2007, the owners of the Beck tidelands on  
16 June 3, 2008, the owners of the Passmore tidelands on November 12, 2008. Dkt. 30-1, p. 44-46.  
17 These agreements gave Great Northwest Oyster the exclusive rights to harvest and seed shellfish  
18 from the tidelands.

19 Great Northwest Oyster was formed by its owners to expand the sales of Russ Shellfish  
20 (owned by Russ Norris) and Calm Cove Shellfish (owned by Tony Morris). Both Russ Norris  
21 and Tony Morris would sell their product, on occasion, to Great Northwest. In addition, Great  
22 Northwest acquired a few harvest sites (Dkt. 30-1, p. 23, Declaration of Tony Morris), including  
23 the McNeal, Beck and Passmore tidelands. The bills for Great Northwest were paid through a  
24 separate checking account for Great Northwest. Mr. Morris recalled two main employees who

1 worked for Great Northwest Oyster (Oscar Vasquez and Mick McKorr) but there were others he  
2 could not recall. Dkt. 34-1, p. 11.

3 Great Northwest Oyster dissolved in 2011. Upon its dissolution, Tony Morris and Russ  
4 Norris split a couple of tax liabilities fifty-fifty (Dkt. 30-1, p. 34) and divided up the assets of the  
5 company between them. According to Mr. Norris, the assets consisted of a couple of boats that  
6 the LLC had purchased and each of them received one of those boats. Dkt. 30-1, p. 33.

7 Both Russ Norris and Tony Morris continued to operate their separate businesses during  
8 the time they had Great Northwest. Dkt. 34-1, p. 11, 22 – 23. Mr. Norris did not have any full-  
9 time employees of Russ' Shellfish but he did have a contract employee, Mick McCord, who has  
10 worked for Mr. Norris for quite awhile. Dkt. 30-1, p. 37.

11 Following the dissolution of the limited liability corporation, Russell Norris signed, on  
12 behalf of Russ' Shellfish, five year Tidelands Harvest/Seeding Agreements with the owners of  
13 the McNeal tidelands on September 8, 2011, the owners of the Passmore tidelands on September  
14 15, 2011 and the owner of the Beck tidelands on October 11, 2011. Dkt. 30-2, p. 1-3. These  
15 three leases were cancelled by Russell Norris in August 2014. Dkt. 30-2 p. 10 – 11.

16 Pursuant to R.C.W. 77.115.040 and WAC chapter 220-76, an individual desiring to  
17 engage in shellfish cultivation or enhancement and harvest is required to apply for an Aquatic  
18 Farm Registration (AFR). An aquatic "farm" is defined as any "facility or tract of land" on  
19 which the private, commercial culture of shellfish occurs, and "[e]ach geographically separate  
20 facility or tract of land used for commercial culture shall constitute a separate farm site location."  
21 WAC 220-765-015. An AFR is nontransferable and any change in ownership invalidates the  
22 prior AFR. WAC 220-76-010(2). It is undisputed that both Great Northwest Oyster and Russ'  
23 Shellfish operated aquatic farms on these three tidelands.

1 According to the Paula Galivan, custodian of the Washington Department of Fish and  
2 Wildlife (WDFW) records and an employee of WDFW since March 2004, WDFW does not have  
3 any records showing that an Aquatic Farm Registration was ever issued for the McNeal,  
4 Passmore or Beck tidelands. Dkt. 42. Further, Mr. Norris presented no timely evidence that he  
5 ever obtained the required AFR's for these three tidelands either when he was farming under  
6 Great Northwest or under Russ' Shellfish. Mr. Norris did testify that Great Northwest had an  
7 AFR (Dkt. 35-2, p. 10) but this AFR is for property identified as belonging to Darren Ogg and it  
8 was for Pacific Oysters.

9 However, the presence or absence of an AFR for these tidelands is not dispositive of this  
10 motion as the Squaxin Island Tribe seeks relief pursuant to the Shellfish Implementation Plan. In  
11 that regard, it is undisputed that Russell Norris and Great Northwest Oyster never provided the  
12 Squaxin Island Tribe with a 6.3 Notice regarding these three tidelands. Dkt. 30-1, Declaration of  
13 Eric Sparkman.

14 It was not until 2013 that the Squaxin Island Tribe first learned that these tidelands were  
15 being commercially farmed. The Tribe mailed Section 7 notices to the McNeals, Passmores and  
16 Becks. After these notices were sent out, Rana Brown, a Shellfish Biologist for the Squaxin  
17 Island Tribe, was informed by the McNeals and Becks that Russell Norris had been  
18 commercially cultivating and harvesting their tidelands for years and she heard from other  
19 sources about Mr. Norris' activities on the Passmore tidelands. Dkt. 30-4.

20 Russ Norris stated in his Declaration (Dkt. 35) that he did not believe he was obligated to  
21 provide the Squaxin Island Tribe with notice regarding his aquaculture activities on the parcels  
22 for the following reasons:

23 The McNeal, Passmore, Beck and Durand beaches had all been farmed before leases  
24 were signed with Russ' Shellfish. At the time I took over and inspected these beaches, no  
measurable quantities of wild stock Manila clams were present. Based on the

1 information that I had from the involved landowners, the beaches had been cultivated for  
2 years. Thus, because of these circumstances (and my general knowledge of aquaculture  
3 and historical cultivation in the area), I did not believe we had any obligation to contact  
4 the Tribe that Russ' Shellfish was going to continue with established cultivation  
practices on the beaches in question. Again, there were no "natural beds" and the tracts  
or beaches had been previously cultivated and/or enhanced for many years."

Dkt. 35, p. 4 – 5.

5 Mr. Norris is of the opinion that there is no "natural bed" left after a beach has been farmed for at  
6 least 15 years. Dkt. 35, ¶ 6.

7 Russ' Shellfish cancelled the Tidelands Harvest/Seeding Agreements with the tideland  
8 owners in August 2014.

## 9 10 **2. SQUAXIN ISLAND TRIBE'S LOSS CALCULATION FOR THE McNEAL, BECK AND PASSMORE TIDELANDS**

11 Eric Sparkman is employed by the Squaxin Island Tribe as a Shellfish Biologist and has  
12 been so employed since 2005. He holds a Bachelors of Science degree in Fisheries and Biology  
13 and his position with the Squaxin Island Tribe involves managing shellfish harvesting. Dkt. 30-  
14 1, Declaration of Eric Sparkman. Mr. Sparkman estimated the Squaxin Island Tribe's lost Treaty  
15 share of Manila clams from the McNeal, Passmore and Beck tidelands. In order to estimate the  
16 Treaty share, he first located nearby beaches that had a representative local Manila clam  
17 population free of recent harvest or enhancement activity. The Sunset Beach tidelands owned by  
18 the Royals and Campbells met these criteria. The McNeal, Passmore and Beck tidelands are also  
19 on the Sunset Beach.

20 The Squaxin Island Tribe's 2013 survey of the Royal tidelands indicated a density of 0.67  
21 pounds per square foot, and a prior Grower's harvest on the Campbell tidelands indicated 1.0  
22 pounds per square foot. Mr. Sparkman averaged the baseline natural clam density of these tracts  
23 for a clam density of 0.84 pounds per square foot. Based on his knowledge of the size of the  
24 tidelands for the three parcels he estimated the following annual loss for each parcel:

1 McNeal tidelands – 1,074 pounds per year

2 Passmore tidelands – 2,103 pounds per year

3 Beck tidelands – 1,010 pounds per year

4 As noted above, these three tidelands are all situated in Oakland Bay which is “one of  
5 the, if not the most productive Manila bays in all of Puget Sound and, in fact, the entire West  
6 Coast of the United States.” Dkt. 43-1, p. 8. Mr. Sparkman also testified to the fact that “[w]  
7 also have beaches in the area that we have surveyed regularly for wild populations of Manila  
8 clams, and so we know that there are many, many wild clams in that area.” So Mr. Sparkman  
9 did the best he could do to “determine what our best estimate of what the ambient density would  
10 have been.” *Id.*

11 Camille Speck, who has been a shellfish biologist for the Washington Department of Fish  
12 & Wildlife for sixteen years, also agrees with the approach taken by Mr. Sparkman to estimate  
13 the natural bed densities of the tidelands. As noted by Ms. Speck, she is “very familiar with their  
14 methodologies for determining natural bed density by surveying natural beds, and for back-  
15 calculating when the natural bed baseline is unavailable because cultivation and/or harvest has  
16 occurred. I have always had confidence and faith in their methodologies, and routinely  
17 incorporate their results into intergovernmental plans for Tribal-State sharing of the shellfish  
18 resource, which are reviewed and approved at the highest levels of WDFW.” Dkt. 43-3, p. 1.

19 Russ’ Shellfish filed a Declaration of Andrew Woolliscroft in which he concluded that  
20 the “particular ‘baseline density’ method used and the subsequent extrapolated results to be not  
21 only scientifically unsound, but also extremely unreliable and very inaccurate.” Dkt. 38, p. 3.  
22 The Court is disregarding this declaration as there has been insufficient showing that Mr.  
23 Woolliscroft has the necessary expertise to make such a conclusion. Mr. Woolliscroft graduated  
24 from Evergreen State College last year with a Bachelor of Science degree with a concentration in

1 Environmental Studies and an emphasis on Landscape Ecology, and a Bachelor of Arts degree in  
2 General Studies. There is nothing set forth in his background which suggests that he has any  
3 expertise in the area of a shellfish biology which would qualify him as an expert nor is there  
4 anything in his declaration which suggests that he has the expertise necessary to render the  
5 opinion he sets forth in his declaration.

### 6 **3. DURAND, VERLINDE, KING and MOORE TIDELANDS – HAMMERSLEY INLET**

7 The Squaxin Island Tribe and Russell Norris agreed to Harvest Plans for the Durand,  
8 Verlinde, King and Moore tidelands. The Squaxin Island Tribe asserts, however, that Russell  
9 Norris violated the Harvest Plans and they seek an equitable remedy from the Court for their lost  
10 opportunity to harvest their Treaty share of the Manila clams on these tidelands.

#### 11 **A. Durand Tidelands**

12 On February 1, 2005 Russ' Shellfish entered into a five year lease with the tideland's  
13 owner, Diane Durand (Dkt. 30-2, P. 27) which permitted Russ' Shellfish to harvest shellfish  
14 from the tidelands. Russ' Shellfish did not give the Squaxin Island Tribe a 6.3 Notice until May  
15 16, 2011. Dkt. 30-2. The Tribe asserts that Mr. Norris violated the SIP by his failure to give the  
16 required 6.3 Notice. He did, however, provide 6.3 Notice on May 16, 2011. Dkt. 35-1, p. 19. A  
17 Harvest Plan was subsequently agreed upon and became effective on October 10, 2011. Dkt. 30-  
18 2, p. 27.

19 Pursuant to the Durand Tideland Harvest Plan, the parties agreed that the Squaxin Island  
20 Tribe's annual Tribal share was 450 pounds of Manila clams. The Harvest Plan also addressed  
21 the prior years during which Russ' Shellfish harvested clams from the property without giving  
22 notice to the Tribe.

23 Upon signature of this Harvest Plan, Russ' Shellfish and the Squaxin Island Tribe  
24 ("Tribe") agree that Russ' Shellfish: 1) shall now be considered to be in  
complete compliance with the 2002 Shellfish Implementation Plan as it



1 |       pertains to the creation of an artificial commercial bed of Manila clams.

2 |  
3 | Dkt. 30-2, p. 27.

4 |       The Harvest Plan addressed the issue of subsequent harvests:

5 |       SUBSEQUENT HARVESTS: Subsequent harvests of the artificial bed will  
6 | include the harvest of the naturally occurring Manila clam population on  
7 | these tidelands. To resolve any issues regarding the natural productivity  
8 | and/or the sustainable harvest of the leasehold, the parties agree that the  
9 | Tribe shall be entitled to harvest **450 lbs. per year**, commencing in year  
10 | 2011. Harvests will occur on a three (calendar) year cycle unless otherwise  
11 | requested by Russ' Shellfish, to which the Tribe will agree as long as it  
12 | the alternate cycle does not compromise its Treaty share. The Tribe may  
13 | agree to reserve any unharvested amount from the previous year(s) and harvest  
14 | that amount at a later date(s) that will not exceed three years from its last  
15 | harvest, unless otherwise agreed to by Russ' Shellfish and the Tribe.

16 |       In order to accommodate subsequent harvests, Russ' Shellfish agrees to  
17 | conduct harvests in a manner that will not prevent the Tribe from  
18 | harvesting its allocated share by coordinating harvest cycles with the  
19 | Tribe, and communicating information that could affect the amount  
20 | and location of biomass available for Tribal harvest. ...

21 | Dkt. 30-2, p. 27-28.

22 |       Following execution of the Harvest Plan, the Squaxin Island Tribe conducted a harvest on  
23 | August 17, 2012 and harvested 396 pounds which left a shortage of 54 pounds. The Tribe  
24 | conducted a second harvest on November 19, 2013 and harvested 478 pounds of Manila clams  
which was 28 pounds over the Treaty share. This resulted in a net deficit of 26 pounds based on  
the two harvests. Dkt. 30-1, p. 3 and Dkt. 30-2, p. 29. According to Eric Sparkman, because the  
Harvest Plan was signed late in the year the Tribe did not have time to schedule a harvest for its  
2011 Treaty share although its first harvest was targeted to represent the 2011 share. In a letter  
dated November 25, 2013 Rana Brown notified Mr. Norris of a 472 pound shortfall in the  
Tribe's harvest and proposed "as a remedy that we roll this amount over to next years' allocation  
and harvest it during next years' harvest. Please let us know if you have any questions regarding  
this matter." Dkt. 30-2, p. 30.

1 During the time the Harvest Plan was in effect and between October 2011 through 2013,  
2 Russ' Shellfish harvested 2,765 pounds of Manila clams from the Durand tidelands. Dkt. 30-1,  
3 p. 3. It is undisputed that Mr. Norris did not provide the Squaxin Island Tribe with any  
4 information regarding those harvests of Manila clams. In addition, Mr. Norris provided no  
5 explanation or reason why he failed to contact the Tribe regarding his anticipated harvests. Mr.  
6 Norris cancelled the Durand lease in August 2014 but the Squaxin Island Tribe did not learn of  
7 Mr. Norris's cancellation of the Durand lease until September 16, 2014. *Id.*

8 The Tribe is seeking to recover 450 pounds/year for the calendar years 2005 – 2010 for a  
9 total of 2,700 pounds. It is also seeking to recover 926 pounds for the calendar years 2011 –  
10 2014.

#### 11 **B. Verlinde Tidelands**

12 Russ' Shellfish and the Squaxin Island Tribe entered into the Verlinde Tideland Harvest  
13 Plan on June 28, 2011. Dkt. 30-2, p. 31. In the Harvest Plan the parties agreed that the Tribe's  
14 initial share of Manila clams was 3,783 pounds and that the "subsequent (annual) Tribal Share"  
15 was 1,261 pounds. It appears that the Tribe did not conduct any "subsequent" harvests before  
16 Mr. Norris cancelled the lease with Verlinde in August 2014. No evidence was presented to the  
17 Court as to why there were no Tribal harvests during the course of this Harvest Plan.

18 Mr. Norris conducted two harvests on the Verlinde tidelands in July 2014 and harvested  
19 1,425 pounds of Manila clams. Mr. Norris testified, in his Declaration, that he contacted the  
20 Tribe before any work was started but he does not give any information as to what "work" he is  
21 referencing, when he contacted the Tribe, who he spoke to or any other details. He does not  
22 specifically state that he had any contact with the Tribe regarding his anticipated harvests. (Dkt.  
23 35, p. 6) This testimony is not sufficient to contradict the clear testimony from Mr. Sparkman  
24

1 that Mr. Norris did not provide any information to the Squaxin Island Tribe prior to conducting  
2 either of these harvests.

3 The Tribe seeks to recover, for its lost opportunity to harvest, a total of 3,783 pounds of  
4 Manila clams. This represents its annual share of 1,261 pounds of clams for three clam years –  
5 June 2012 through June 2015. The Tribe acknowledged, however, during oral argument that it  
6 was not entitled to any recovery for any time after the leases were cancelled by Mr. Norris. With  
7 this concession, the Court concludes that the Tribe is seeking a recoupment amount of 2,522  
8 pounds of Manila clams.

9 **C. King Tidelands.**

10 Russ' Shellfish and the Squaxin Island Tribe entered into the King, J. Tideland Harvest  
11 Plan on March 1, 2012. Dkt. 30-3, p. 1. The parties agreed that both parties had the right to an  
12 initial share of 1,801 pounds of Manila clams each. With regard to subsequent harvests, the  
13 parties agreed as follows:

14 **SUBSEQUENT HARVESTS:** Subsequent harvests of the bed will include the  
15 harvest of the naturally occurring Manila clam population on these tidelands.  
16 The Tribe will conduct population assessments on the tideland every three  
17 years, unless otherwise agreed to by both parties, which will determine  
18 the total harvestable biomass. Both the Tribe and Russ' Shellfish shall  
19 then be entitled to harvest 50% of the harvestable biomass.

20 Russ' Shellfish agrees to only harvest shellfish only every three years  
21 (i.e., 2012, 2015 etc.) in coordination with the Tribe, and only after the  
22 Tribe has conducted a population assessment to determine the population  
23 of naturally occurring shellfish on these tidelands.

24 In order to accommodate subsequent harvests, Russ' Shellfish agrees to  
conduct harvests in a manner that will not prevent the Tribe from  
harvesting its share by coordinating potential harvest cycles with the  
Tribe, and by communicating information that could affect the amount  
and location of biomass available for harvest.

Dkt. 30-3, p. 2.

1 Russell Norris admits that he violated the terms of this Harvest Plan when he harvested  
2 850 pounds of Manila clams in mid-August 2014. Mr. Norris' explanation for failing to comply  
3 with the Harvest Plan was that he "thought the three-year period for Tribal harvest of the 'natural  
4 set' was up; it was not." Dkt. 35, p. 9. The Court notes that this explanation does not track the  
5 language of the Harvest Plan as Russ' Shellfish specifically agreed to only harvest shellfish  
6 every three years, that such harvest would be done in coordination with the Tribe and that it  
7 would be done only after the Tribe had done a population assessment. Regardless of the strength  
8 of his admission, there was a violation of the Harvest Plan. Further, the Harvest Plan agreement  
9 called for a fifty-fifty sharing. There is no dispute that the Tribe was prevented from harvesting  
10 its Tribal treaty share and that it is entitled to equitable relief in light of the fact that the King  
11 lease was terminated in August 2014.

12 **D. Moore Tidelands.**

13 The Squaxin Island Tribe is not seeking any additional relief regarding shellfish  
14 harvesting activities of Russ' Shellfish on the Moore tidelands as the Tribe was able to reach a  
15 separate agreement with the landowner and obtained the poundage it was due under that  
16 agreement.

17 The history regarding the Moore tidelands is similar to those already discussed. Russell  
18 Norris leased the tidelands on March 6, 2011 for five years. Dkt. 30-3. The lease gave Russ'  
19 Shellfish the right to seed and harvest shellfish. On April 14, 2011 Rana Brown informed  
20 Russell Norris' representative, Nicole Brown, that Russ Norris should contact Ms. Brown before  
21 conducting commercial activities on the Moore tidelands as the Tribe needed to conduct a  
22 baseline survey to determine the natural population. Dkt. 30-4.

1 On May 3, 2011 Russ' Shellfish sent a 6.3 Notice to the Squaxin Island Tribe for the  
2 Moore tidelands. On the 6.3 Notice Russell Norris noted that he had harvested 1,772 pounds of  
3 shellfish between April 22 through April 30, 2011. Dkt. 35-1. P. 25.

4 The Squaxin Island Tribe, Russ' Shellfish and Randy Moore entered into the Moore  
5 Tideland Harvest Plan May 18, 2011. Dkt. 30-3, p. 9. This is the only Harvest Plan in which the  
6 property owner was also a party. As part of the Harvest Plan, the parties agreed that Russ'  
7 Shellfish "shall now be considered to be in compliance with the 2002 Shellfish Implementation  
8 Plan as it pertains to the creation of an artificial commercial bed of Manila clams." *Id.*  
9 With regard to the terms of the Plan, the parties agreed that the Tribe's initial share was 7,131  
10 pounds and that its subsequent annual share was 2,377 pounds commencing in 2012.

11 The Tribe attempted to harvest 2,377 pounds on August 17, 2012 but due to extreme  
12 weather was only able to harvest 1,467 pounds. The Tribe then scheduled a harvest on  
13 November 2, 2012 to harvest the balance. Dkt. 30-3, p. 12. A dispute between the Tribe and Mr.  
14 Norris arose during that harvest, and the Tribe harvested 559 pounds leaving a shortage of 351  
15 pounds.<sup>1</sup> The Court was provided with a copy of a March 6, 2013 letter purported to be signed  
16 by Randal C. Moore and Ramona E. Moore in which they cancelled the lease of their tidelands  
17 with Russ' Shellfish.

18 The Tribe and Randal and Ramona Moore then entered into an Agreement (Dkt. 30-3, p.  
19 37) effective March 13, 2013 which permitted the Tribe to harvest 2,728 pounds of Manila clams  
20 from the Moore tidelands. This sum represented the 351 pound shortfall from its harvest in 2012  
21 and the Tribe's share of 2,377 pounds for 2013. The Tribe harvested its full share by July 2014.

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22  
23 <sup>1</sup> The Court notes that much of this factual information is contained in letters and not in a declaration under  
24 penalty of perjury. However, for purpose of this motion the failure to present the evidence by declaration does not  
affect the Court's conclusion as the Squaxin Tribe is not seeking any recovery based on activity on the Moore  
tidelands.

1 The Tribe learned through discovery that Mr. Norris harvested a total of 1,100 pounds of  
2 Manila clams on the Moore tidelands on March 25, 2013 (325 pounds) and again on May 13 and  
3 20, 2013 (775 pounds). Dkt. 30-3, p. 36.

4 Mr. Norris states that the Moore's allowed Russ' Shellfish to "recoup our seed, that is,  
5 the lease contained a 'recoupment within 90 days' of cancellation clause. Russ' Shellfish had 90  
6 days to try and recover the planted seed and relocate it. This was the second time we 'harvested'  
7 the Moore beach. The first was a scheduled harvest for mature product; the second was a  
8 salvage of seed operation triggered by the cancelled lease." Dkt. 35, p. 10.

9 While there may be many questions surrounding Mr. Norris' activities on the Moore  
10 tidelands after the lease was cancelled, as noted above, the Tribe is not alleging harm with regard  
11 to its lost opportunity to harvest its Treaty share as it was able to obtain its Treaty share through  
12 its separate agreement with Randal and Ramona Moore.

### 13 VIOLATION OF SIP 6.3 NOTICE REQUIREMENT

14 Russ Norris asserts that there can be "no 'natural bed' left after a beach has been farmed  
15 for at least 15 years." Dkt. 35, p. 2. "At the time I took over and inspected these beaches<sup>2</sup>, no  
16 measureable quantities of wild stock Manila clams were present. Based on the information that I  
17 had from the involved landowners, the beaches had been cultivated for years. Thus, because of  
18 these circumstances (and my general knowledge of aquaculture and historical cultivation in the  
19 area), I did not believe we had any obligation to contact the Tribe and that Russ' Shellfish was  
20 going to continue with established cultivation practices on the beaches in question. Again, there  
21 were no 'natural beds' and the tracts or beaches had been previously cultivated and/or enhanced  
22 for many years." Dkt. 35, p. 4 – 5.

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23  
24 <sup>2</sup> The beaches referenced include the McNeal, Passmore, Beck and Durand beaches.

1 At oral argument, the Court inquired of counsel for Russ Norris how one was able to  
2 differentiate between wild stock Manila clams and cultivated Manila clams and counsel agreed  
3 that there is no difference in appearance between the two. With this response, it is clear that  
4 Russ Norris' conclusion that there was no wild stock Manila clams present was based solely on  
5 his understanding that the tidelands had been previously cultivated by other Growers, which  
6 included his own company Great Northwest Oyster, and not some type of skill that allowed him  
7 to identify wild versus commercial Manila clams. While this is a unique argument, it ignores  
8 case law as well as the language and intent of the SIP.

9 We therefore apply the following analysis to Grower beds where the  
10 Growers, or their predecessors, began their enhancement efforts on a  
11 natural bed. For such natural beds, the Growers shall demonstrate what  
12 portion of their harvest is due to their labor, as opposed to what portion  
13 would exist absent the Grower's enhancement. *See Shellfish II.*, 898 F.  
14 Supp. At 1462. For such enhanced natural beds, the Tribes shall be  
15 entitled to fifty percent of the pre-enhanced sustainable shellfish  
16 production from those beds. (footnote omitted). Of course, this  
17 allocation analysis does not apply to artificial beds, that is, to Grower  
18 beds that did not support a sustainable commercial density of shellfish  
19 prior to cultivation. As the Tribes have acknowledged, the Tribes have  
20 no right to harvest such beds. 898 F.Supp. at 1460-61.

21 We place the burden of proving pre-enhancement harvest versus  
22 post-enhancement harvest on the Growers – for the Growers are best  
23 able to prove such a calculation. (footnote omitted).

24 *United States v. State of Washington*, 157 F.3d 630, 653 (9<sup>th</sup> Cir. 1998).

As a consequence of this 9<sup>th</sup> Circuit decision, on April 8, 2002 the Tribes, the Growers  
and the State of Washington filed a Stipulation and Order Amending Shellfish Implementation  
Plan (Dkt. 34-2), which is the current form of the Revised Shellfish Implementation Plan.  
Section 6 applies to Commercial Shellfish Growers, which includes Russ Norris.

Section 6.3 requires a Grower to give notice to an affected Tribe if the Grower “plans to  
enhance an existing natural bed or create a new artificial bed.”

The notice shall be provided at least sixty days prior to the

1 proposed enhancement or creation of the bed and shall include the  
2 following: the location and species of the proposed bed and a summary  
3 of information known to the Grower regarding the history and  
4 enhancement of any species of shellfish listed in Exhibit A on the property.  
5 In addition, the notice shall explain the basis for the Grower's  
6 determination that the sustainable yield of shellfish is below the natural  
7 bed threshold in Exhibit A or if it is above the threshold, what the  
8 sustainable harvest yield is.

9 Dkt. 34-2, p. 17.

10 Mr. Norris asserts that Section 6.3 did not apply to him because of his conclusion that  
11 there was no "natural bed" left due to the prior cultivation of the beds which he understood had  
12 gone on for more than fifteen years. Therefore, he was seeding an artificial bed but, also,  
13 because prior growers had cultivated the property, he was not creating a "new" artificial bed and  
14 therefore he did not have to give any notice to the Tribe. However, based on Mr. Norris'  
15 testimony, the tidelands were "new" artificial beds as to him. Reading the SIP in its entirety, as  
16 well as considering the case law upon which it was based, it is clear that Mr. Norris was required  
17 to give notice to the tribe both of his enhancement activities as well as his conclusion that there  
18 was no natural bed existing on the tidelands upon which he was operating. Only by giving the  
19 required notice would the Tribe have had an opportunity to assess Mr. Norris' conclusion that  
20 there was no natural bed on these tidelands.

21 If the Court were to accept Mr. Norris' argument, then eventually the Treaty Tribes  
22 would be prohibited from harvesting shellfish on privately owned tidelands due to the passage of  
23 time (15 years as asserted by Mr. Norris) coupled with commercial activity by Growers. This  
24 argument fails in light of the purpose and language of the SIP and its foundational case law.

The Court concludes that Mr. Norris violated the SIP when he failed to provide the  
required Section 6.3 Notice to the Squaxin Island Tribe prior to his commencing cultivation of



1 the McNeal, Passmore and Beck tidelands and that the Squaxin Island Tribe is entitled to relief  
2 because of that violation.

3 With regard to the Durand tidelands, the Court concludes that the Tribe relinquished its  
4 right to assert a 6.3 Notice violation when it entered into the Harvest Plan with Mr. Norris. The  
5 Tribe agreed, in the Harvest Plan, that Russ Shellfish “shall now be considered to be in  
6 compliance with the 2002 Shellfish Implementation Plan as it pertains to the creation of an  
7 artificial commercial bed of Manila clams.” Dkt. 30-2, p. 27. The Court therefore DENIES the  
8 Tribe any relief related to this allegation.

### 9 VIOLATION OF HARVEST PLANS

10 First, it should be noted that the Squaxin Island Tribe is not seeking any additional relief  
11 from Mr. Norris based on the alleged violation of the Harvest Plan for the Moore property. It  
12 appears to the Court that this tideland was included in the litigation as additional evidence of Mr.  
13 Norris’ failure to comply with the SIP and Harvest Plans.

14 Second, three of the Harvest Plans that were executed by the Squaxin Island Tribe and  
15 Mr. Norris forgave prior transgressions. The Harvest Plans for the Durand, Verlinde and Moore  
16 tidelands agreed that Russ’ Shellfish would be considered in compliance with the 2002 Shellfish  
17 Implementation Plan upon signing of the Plan. *See* Dkt. 30-1, p. 27 (Durand); Dkt. 30-2, p. 31  
18 (Verlinde); Dkt. 30-3, p. 9 (Moore). Based on this language, the Court concludes that the  
19 Squaxin Island Tribe is not entitled to any equitable remedy for violations of the SIP for the time  
20 prior to the signing of the various Harvest Plans for Durand, Verlinde and Moore.

21 Third, Mr. Norris agrees that he violated the Harvest Plan for the King tidelands. Dkt.  
22 35, p. 9. He admits to having harvested 850 pounds of Manila clams in mid-August 2014 in  
23 violation of the agreed upon Harvest Plan. Based on the Harvest Plan, the parties agreed that  
24 Russ’ Shellfish and The Squaxin Island Tribe were each entitled to “harvest 50% of the

1 harvestable biomass.” Dkt. 30-3, p. 2. The Squaxin Island Tribe asserts that it is entitled to  
2 obtain 850 pounds of Manila clams and the Court agrees. The specific language with regard to  
3 this right will be determined at a later date.

4 Fourth, the Squaxin Island Tribe acknowledges that its claims against Russ Norris ended  
5 when the leases for the tidelands were terminated in August 2014.

6 There remain two Harvest Plans which the Tribe asserts were violated by Russ Norris –  
7 the Harvest Plans for Durand and Verlinde.

8 **Durand Harvest Plan.** The Harvest Plan requires Russ’ Shellfish “to conduct harvests  
9 in a manner that will not prevent the Tribe from harvesting its allocated share by coordinating  
10 harvest cycles with the Tribe, and communicating information that could affect the amount and  
11 location of biomass available for Tribal harvest.” Dkt. 30-2, p. 27-28. The Tribe was required to  
12 “coordinate its subsequent harvests with Russ’ Shellfish and provide dates and times of the  
13 actual harvest at least 5 days in advance of the intended harvest date.” *Id.* at p. 28.

14 During the time the Harvest Plan was in effect, Russ’ Shellfish harvested 2,765 pounds of  
15 Manila clams from the Durand tidelands. Russ’ Shellfish had no communication whatsoever  
16 with the Squaxin Island Tribe regarding coordination of harvest cycles nor did he communicate  
17 any information that could affect the amount and location of biomass available for Tribal  
18 harvest. Mr. Norris also did not provide this Court with any explanation as to why he failed to  
19 have any communication with the Tribe. The Court concludes that Russ Norris violated the  
20 terms of the Durand Harvest Plan.

21 **Verlinde Harvest Plan.** Mr. Norris made the same agreement in the Verlinde Harvest  
22 Plan (Dkt. 43-1, p. 13) as he made in the Durand Harvest Plan. He agreed to “conduct harvests  
23 in a manner that will not prevent the Tribe from harvesting its allocated share by coordinating  
24

1 harvest cycles with the Tribe, and communicating information that could affect the amount and  
2 location of biomass available for Tribal harvest.” *Id.*

3 Mr. Norris conducted two harvests on the Verlinde tidelands in July 2014 for a total  
4 harvest of 1,425 pounds of Manila clams. Mr. Norris did not coordinate this harvest cycle with  
5 the Squaxin Island Tribe nor did he communicate any additional information to the Tribe as  
6 required under the Harvest Plan. The Court concludes that Mr. Norris violated this Harvest Plan.

### 7 TRIBAL CLAIMS RELATING TO GREAT NORTHWEST

8 The Squaxin Island Tribe asserts that Russell Norris is personally liable for Great  
9 Northwest’s failure to provide Section 6.3 Notice to the Tribe for the McNeal, Beck and  
10 Passmore tidelands. As noted above, these tidelands were initially leased on various dates in  
11 2008 by Great Northwest Oyster Co. L.L.C., a limited liability corporation owned by Russell  
12 Norris and Troy Morris. Great Northwest dissolved in 2011.

13 The Squaxin Island Tribe asserts personal liability against Russell Norris on two theories  
14 – responsible corporate officer and successor liability. Russ Norris denies that he has any  
15 personal liability to the Tribe for the actions or inactions taken by Great Northwest.

16 **Responsible Corporate Officer.** The undersigned concludes that this theory does not  
17 apply to the facts of this case. The theory of responsible corporate officer was first articulated in  
18 *United States v. Dotterweich*, 320 U.S. 277, 64 S.Ct. 134, 88 L.Ed. 48 (1943) and then again in  
19 *United States v. Park*, 421 U.S. 658, 95 S.Ct. 1903, 44 L.Ed.2d 489 (1975). In both of these  
20 cases the Defendants were corporate officers who were found to be criminally responsible for  
21 violations of the Federal Food, Drug and Cosmetic Act. Subsequent to these cases, corporate  
22 officers have been found to be personally liable for violations of other federal public health laws  
23 as well as state environmental laws with regard to civil liability.

1 Included in that latter category is *Department of Ecology v. Lundgren*, 94 Wash. App.  
2 236 (Div. II, 1999). In this case the Department of Ecology sought to hold the defendant, who  
3 was the sole owner and officer of Ketron Island Enterprises, personally liable for the  
4 corporation's violation of the Washington Water Pollution Control Act. The Department's theory  
5 was that it is appropriate to hold a corporate officer criminally liable where the officer stands in  
6 responsible relation to a public danger. The Washington Court of Appeals noted that this  
7 doctrine has also been applied to violations of state environmental laws.

8 However, this Court has not been made aware of any case that imposes this type of  
9 personal liability on an individual outside public health laws or state environmental laws. The  
10 facts of this case are not similar in any respect to the cases cited to the Court.

11 The Court concludes that the responsible corporate officer theory is inapplicable and that  
12 the Tribe's summary judgment motion to hold Mr. Norris personally responsible as a corporate  
13 officer is **DENIED**.

14 **Successor Liability.** The Tribe also asserts, under the theory of successor liability, that  
15 Russell Norris is personally liable for the failure of Great Northwest to provide 6.3 Notices to the  
16 Tribe for the Passmore, McNeal and Beck properties. In support of that position the Tribe cites  
17 to the case of *Cambridge Townhomes v. Pacific Star Roofing*, 166 Wash.2d 475, 209 P.3d 863  
18 (2009).

19 Washington adheres to the general rule that a corporation purchasing the assets of another  
20 corporation does not become liable for the debts and liabilities of the selling corporation. There  
21 are, however, four exceptions to this rule of non-liability. The one relied on by the Tribe is when  
22 "the purchaser is a mere continuation of the seller."

23 In *Cambridge*, the Supreme Court concluded that a subsequent corporation may be liable  
24 for a sole proprietorship's construction defects under a theory of successor liability. Gerald

1 Utley was a sole proprietor doing business as P.J. Interprize. He subsequently decided to  
2 incorporate his business as P.J. Inc. The Supreme Court concluded that this “merely represented  
3 a new hat for the sole proprietorship.” *Id.* at p. 483. While there was no “sale” of assets, there  
4 clearly was an acquisition of assets in light of the fact that the only change was the sole  
5 proprietorship becoming incorporated. Nothing else of note changed with the change in the  
6 business entity.

7 In the case before this Court, the Court cannot conclude that the theory of successor  
8 liability applies as a matter of law.

9 First, it appears to this Court that Great Northwest simply stopped doing business and  
10 that the debts and assets of the LLC were divided between Mr. Norris and Mr. Morris. There is  
11 nothing before the Court to suggest a sale of assets from Great Northwest to Russ’ Shellfish nor  
12 is there any evidence before the Court to suggest that Russ’ Shellfish acquired the assets of Great  
13 Northwest.

14 While Great Northwest, through the efforts of Russ Norris, did have contracts covering  
15 various tidelands it appears that those contracts ended when Great Northwest stopped doing  
16 business. There is no evidence that the existing contracts were transferred to Russ’ Shellfish.  
17 Rather, new contracts were negotiated by Russ Norris for Russ’ Shellfish.

18 In addition, it appears from the testimony that Great Northwest had a number of  
19 employees who were employed to harvest the shellfish for which it had contracts. These  
20 employees were paid by Great Northwest. It is also clear from Mr. Norris’ testimony as well as  
21 that of Troy Morris that there was no comingling of funds, bills etc. during the time Great  
22 Northwest was active.

23 Finally, the testimony also shows that one aspect of the business of Great Northwest was  
24 to purchase shellfish from the separate businesses of Russell Norris and Troy Morris which Great

1 Northwest then sold to others. There is no evidence before the Court that Mr. Norris business,  
2 Russ' Shellfish, followed this business model at any time – either before or after Great  
3 Northwest.

4 For these various reasons, the Court cannot conclude, as a matter of law, that Russell  
5 Norris is personally liable for the failure of Great Northwest to provide 6.3 Notices to the Tribe  
6 for the Beck, Passmore or McNeal properties and the Tribe's motion of summary judgment in  
7 that regard is DENIED.

### 8 REMEDY

9 The Court concludes that it does have the authority to fashion an equitable remedy  
10 against Russell Norris for his violations of the 6.3 Notice requirements of the SIP as well as his  
11 violations of the applicable harvest plans. As noted by the State of Washington, “the Shellfish  
12 Implementation Plan was fashioned out of equity to balance the rights of the Treaty Tribes,  
13 shellfish growers, private landowners, and other citizens of the State of Washington when  
14 implementing treaty harvesting rights. *See United States v. Washington*, 898 F. Supp. 1453,  
15 1458-59 (W.D. Wash. 1995), *aff'd in part, rev'd in part*, 157 F.3d 630 (9<sup>th</sup> Cir. 1998). The Ninth  
16 Circuit reaffirmed that equitable principles are at play in the Shellfish Implementation Plan. 157  
17 F.3d at 651-53.” Dkt. 41 at p. 6-7.

18 It would clearly be unfair to the Tribe to allow a Grower to violate the SIP with impunity.  
19 If there were no consequences, this could encourage Growers to sign a lease for tidelands,  
20 harvest the shellfish and then cancel the lease without providing notice of any of the commercial  
21 activities on the tidelands – all to the detriment of the affected tribes. This clearly is not the  
22 intent of the SIP.

1 The next issue for determination, then, is what the remedy should be. The Court agrees  
2 with the proposal of the Squaxin Island Tribe that it should have the right to recover lost  
3 poundage against Russell Norris in the future.

4 With regard to the three tidelands on Oakland Bay (McNeal, Beck and Passmore), Russ  
5 Norris failed to provide the required 6.3 Notice. These failures to provide the required notice  
6 prevented the Squaxin Island Tribe, at that time, from ascertaining the sustainable yield of  
7 shellfish and, where appropriate, develop a harvest plan as required by the SIP. As noted in  
8 Section 6.3 of the SIP, “[i]f the sustainable yield density exceeds the natural bed threshold from  
9 Exhibit A for the species proposed to be enhanced, the Grower may enhance that natural bed,  
10 however, a harvest plan **must be developed** to provide the tribes with fifty percent of the  
11 sustainable harvest that would exist absent the Grower’s proposed enhancement activities.” Dkt.  
12 34-2, p. 17-18 (emphasis added). It is clear that the failure to provide the required notice caused  
13 a loss of opportunity for the Tribe.

14 While it is true that the Tribe did not send out a Section 7 Notice to the property owners  
15 or 6.1.1 Notice to Russ’ Shellfish prior to 2013, this lack of notice from the Tribe does not  
16 relieve Mr. Norris of his obligation to give Section 6.3 Notice nor does it diminish the damage  
17 sustained by the Tribe. The notice requirements in the SIP are independent requirements and are  
18 each triggered based on different events.

19 **Clam Density.** This Court accepts the expert testimony of Mr. Sparkman and concludes  
20 that the McNeal, Passmore and Beck tidelands had a sustainable yield of shellfish of 0.84 pounds  
21 per square foot.

22 **McNeal Tidelands.** The Court notes that Russ Norris signed his lease with the McNeals  
23 on September 8, 2011. It is not clear to this Court when the Tribe would have first been entitled  
24 to harvest the property in light of the steps that needed to be followed under the SIP. The Court

1 does not know when a harvest plan would likely have been in effect or what factors are  
2 considered when determining a start date for a harvest plan. In addition, the Court has no  
3 evidence regarding what, if any, impact the termination of the lease in August 2014 would have  
4 had with regard to the Tribe's opportunity to obtain its treaty share of shellfish. For these  
5 reasons, the Court cannot make a final determination as to the pounds of shellfish the Tribe is  
6 entitled to recover in the future.

7 **Passmore and Beck Tidelands.** The Court has the similar concerns regarding the  
8 Passmore and Beck tidelands as set forth above regarding the McNeal tidelands.

9 **Durand Tidelands.** According to the October 6, 2011 Harvest Plan (Dkt. 30-2, p. 27-28),  
10 the Tribe was entitled to 450 pounds of Manila clams per year. While there is testimony from  
11 Mr. Sparkman as to the quantities of Manila clams that were harvested by the Tribe, there  
12 remains the unanswered question as to why the Tribe did not conduct a harvest in 2014 prior to  
13 August 2014 when the lease was terminated by Mr. Norris.

14 **Verlinde Tidelands.** According to the June 28, 2011 Harvest Plan (Dkt. 30-2, p. 31-32)  
15 the Tribe was entitled to 1,261 pounds of Manila clams per year commencing in 2012. There is  
16 no evidence before the Court as to why the Tribe did not conduct any harvests commencing in  
17 2012.

18 **King Tidelands.** According to the March 1, 2012 Harvest Plan (Dkt. 30-3, p. 1-2) the  
19 Tribe and Russ Norris agreed that each party was entitled to harvest 50% of the harvestable  
20 biomass. The Tribe is, therefore, entitled to recover 850 pounds of Manila clams on terms to be  
21 established.

22 **Moore Tidelands.** As already noted, the Tribe is not seeking any remedy with regard to  
23 this tideland.



