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11 UNITED STATES DISTRICT COURT
 12 FOR THE CENTRAL DISTRICT OF CALIFORNIA
 13

14 PECHANGA BAND OF INDIANS,
 15 Plaintiff,
 16 v.
 17 ROBERT F. KENNEDY, JR., *et al.*,
 18 Defendants.

No. 5:25-cv-03605-JGB-SP

**DEFENDANTS’ OPPOSITION TO
 PLAINTIFF’S MOTION FOR
 PRELIMINARY INJUNCTION [DKT.
 58]**

*Declaration of Wesley Simmons filed
 concurrently herewith*

Hearing Date: April 27, 2026
 Hearing Time: 9:00 a.m.
 Ctrm: 1, Riverside

Honorable Jesus G. Bernal
 United States District Judge

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1 MEMORANDUM OF POINTS AND AUTHORITIES

2 **I. INTRODUCTION**

3 Defendants oppose Plaintiff Pechanga Band of Indians’ (“Plaintiff,” “Pechanga,” or
4 the “Tribe”) motion for a preliminary injunction (the “Motion”). Dkt. 58. The Tribe filed
5 this lawsuit and its Motion seeking a court order compelling the Federal Government to
6 enter a unilateral contract pursuant to the Indian Self-Determination and Education
7 Assistance Act (“ISDEAA”). Specifically, the Tribe seeks an ISDEAA compact and
8 funding agreement (collectively, a “compact”) with the Indian Health Service (“IHS”), an
9 agency within the United States Department of Health and Human Services, to open an
10 opioid treatment program (“OTP”) facility in Riverside County, to serve the
11 public. Despite prolonged negotiations, the IHS and the Tribe were unable to reach
12 agreement on material terms, including the scope of federal programs, authorized by the
13 Snyder Act and the Indian Health Care Improvement Act, available for assumption under
14 the ISDEAA. On July 3, 2025, the IHS rejected Pechanga’s final offer to award the
15 proposal. Now, the Tribe seeks to force the IHS into a unilateral contract based on their
16 *preferred* terms, as an end-run around the limitations of the IHS’s authority.

17 The evidence demonstrates, and which is at least acknowledged in Pechanga’s
18 pleadings (Dkt. 1-2), the IHS had substantial justifications in rejecting Pechanga’s final
19 offer. This lawsuit is not about providing opioid treatment services to Pechanga tribal
20 members. It is about Pechanga and OneTogether Solutions, a third-party organization,
21 trying to monetize the vast array of advantages available to Indigenous tribes under the
22 ISDEAA, **but not** for the benefit of American Indians and Alaska Native (“AI/AN”)
23 patients.

24 As a federally recognized Indian tribe Pechanga has inherent sovereign authority to
25 open a medical clinic on its own, without public funds or an ISDEAA contract with the
26 IHS. Instead, it has selectively chosen to keep their opioid treatment facility closed, sue
27 the federal government to compel a unilateral contract, and waste valuable time and public
28 resources in pursuing this exploration. Pechanga’s Motion is **not** about maintaining the

1 status quo. It misconstrues remedies available under the ISDEAA by improperly seeking
2 a mandatory preliminary injunction. The Court should deny the Motion in its entirety.

3 **II. STATUTORY AND REGULATORY FRAMEWORK**

4 **A. The Indian Health Service and Its Authorizing Statutes**

5 The IHS's principal mission is to provide primary health care services to AI/AN
6 throughout the United States. *See* S. Rep. No. 102-392, 102d Cong., 2d Sess., at 2-3
7 (1992), reprinted in 1992 U.S.C.C.A.N. 3943. The IHS authority to provide health care
8 services to AI/AN flows primarily from two statutes. The first, the Snyder Act, 25 U.S.C.
9 § 13, is a general and broad statutory mandate authorizing the IHS to “expend such moneys
10 as Congress may from time to time appropriate for the benefit, care, and assistance of the
11 Indians” for the “relief of distress and conservation of health.” 25 U.S.C. § 13; 42 U.S.C.
12 § 2001(a). The second, the Indian Health Care Improvement Act (“IHCA”), 25 U.S.C. §
13 1601 *et seq.*, establishes programs specifically created by Congress to address Indian
14 health initiatives, such as alcohol and substance abuse, diabetes, medical training, and
15 urban Indian health.

16 The IHS provides health care to AI/AN through three separate mechanisms: 1) by
17 administering health care services directly through its own facilities; 2) by contracting
18 with tribes and tribal organizations (collectively referred to as “tribal contractors”) that
19 independently administer programs previously operated by the IHS under the ISDEAA;
20 and 3) by funding contracts and grants to organizations operating programs for urban
21 Indians. 25 U.S.C. § 1601 *et seq.* Under the first two mechanisms, the IHS and its tribal
22 contractors deliver health care services through 163 “service units.” The service units are
23 grouped geographically within 12 IHS Area Offices, which are overseen by the IHS
24 Headquarters Office located in Rockville, Maryland. *Id.*

25 Members of federally recognized tribes and their descendants are eligible to receive
26 IHS services. *See* 42 C.F.R. § 136.12 (providing that, to receive IHS services, descendants
27 must “belong[] to the Indian community served by the local facilities and program”).
28 Eligible Indians may access services at any of the Indian health care facilities, whether

1 they are operated by the IHS directly or by a tribal contractor under the ISDEAA. *Id.*

2 **B. The Indian Self-Determination and Education Assistance Act**

3 1. Background of ISDEAA

4 In 1975, when Congress enacted the ISDEAA, 25 U.S.C. §§ 5301 *et seq.*, Congress
5 designed the statute to foster Indian tribal self-governance by permitting the transfer of
6 certain federal programs for Indians to tribal governments and other tribal organizations.
7 25 U.S.C. §§ 5301, 5302. Through the ISDEAA, Congress sought to decrease federal
8 domination over programs for Indians and effectuate meaningful participation by Indian
9 tribes in the planning, conduct, and administration of Indian programs and services. *See*
10 *id.* In other words, Congress sought to establish a policy of Indian self-determination with
11 respect to matters of health care and other federal programs. To that end, the ISDEAA
12 directs the Secretary, upon the request of an Indian tribe or tribal organization, to enter
13 into a “self-determination contract” (or compact) with a tribe or tribal organization that
14 satisfies the ISDEAA’s requirements, 25 U.S.C. §§ 5321(a)(1), 5304(i) (defining
15 “Secretary”); 5384(a). ISDEAA agreements define the government-to-government
16 relationship between the United States and the contracting tribes. *See* 25 U.S.C. §§ 5302,
17 5384; 25 C.F.R. § 900.3(b)(7); 42 C.F.R. § 137.

18 The ISDEAA authorizes tribes to contract for “shares” of programs, functions,
19 services, and activities (“PFSA”) operated by the IHS at any level of the Agency’s
20 operation, which include Headquarters (HQ), Area Office, and service unit levels. *See* 25
21 U.S.C. §§ 5321(a)(1); 5381(a)(8) (defining “tribal share”). Tribes may do so either by
22 entering into contracts under Title I of ISDEAA or into self-governance “compacts” under
23 Title V. *Id.*, §§ 5329, 5384(a).

24 The IHS finances its ISDEAA contracts, its direct care operations, and its activities
25 under the IHCA and the Snyder Act, from an annual lump-sum appropriation from
26 Congress. *See, e.g.*, Commerce, Justice, Science; Energy and Water Development; and
27 Interior and Environment Appropriations Act, 2026, Pub. Law No. 119-74, 140 Stat. 5,
28 146-150 (Jan. 23, 2026). The ISDEAA entrusts the IHS with the responsibility of

1 balancing the needs of all Indian tribes, including tribal contractors as well as those tribes
2 that choose not to contract. *See, e.g.*, 25 U.S.C. §§ 5324(g), (i). The ISDEAA also limits
3 funding to any particular tribe by requiring the Secretary to consider the health care needs
4 of all Indian tribes when making contracting decisions under the statute. *See, e.g., id.; see*
5 *also* 25 U.S.C. § 5325(b) (“the Secretary is not required to reduce funding ... serving a
6 tribe to make funds available to another tribe or tribal organization”); 25 U.S.C. §§ 5385
7 (relating to funding agreements), 5388(b) – (d) (relating to funding and prohibited funding
8 reductions under Title V).

9 Tribes that participate in the ISDEAA Title V Self-Governance program,
10 established under 25 U.S.C. § 5382, must negotiate and enter into a written Funding
11 Agreement with the IHS that identifies the federal programs to be performed and sets forth
12 various terms related to each program, including the amount of funds to be provided. 25
13 U.S.C. § 5385.

14 Title V requires the IHS to negotiate in good faith “to maximize implementation of
15 the self-governance policy,” 25 U.S.C. § 5387(e), and that the IHS should interpret laws
16 “in a manner that will facilitate—the inclusion of programs, services, functions, and
17 activities . . . in the agreements entered into under [Title V].” 25 U.S.C. § 5392(a)(1).
18 Indeed, the IHS supports and promotes tribal self-governance. *See* IHS Tribal Self
19 Governance Fact Sheet, <https://www.ihs.gov/newsroom/factsheets/tribalselfgovernance/>
20 (visited April 6, 2026). Should negotiations concerning the terms of an ISDEAA compact
21 reach impasse, a tribe may present the IHS with a proposal that is labeled a “final offer.” 25
22 U.S.C. § 5386(b). Within 45 days of receipt of a final offer, the IHS must either accept or
23 reject a tribe's proposal. *Id.* The IHS is permitted to reject a final offer by providing written
24 notification “containing a specific finding supported by controlling legal authority” that
25 the tribe's final offer falls within one of the four statutorily enumerated grounds for
26 rejection:

- 27 (i) the amount of funds proposed in the final offer exceeds the applicable
28 funding level to which the Indian tribe is entitled under this subchapter;

1 (ii) the program, function, service, or activity (or portion thereof) that is the
2 subject of the final offer is an inherent Federal function that cannot legally be
3 delegated to an Indian tribe;

4 (iii) the Indian tribe cannot carry out the program, function, service, or
5 activity (or portion thereof) in a manner that would not result in significant
6 danger or risk to the public health; or

7 (iv) the Indian tribe is not eligible to participate in self-governance under
8 section 5383 of this title.

9 25 U.S.C. § 5387(c)(1)(A)(i-iv). The IHS must offer technical assistance to help the tribe
10 overcome the Agency's objections to the final offer. *Id.* § 5387(c)(1)(B). And the IHS must
11 offer the tribe the option of entering into the severable portions of a proposed compact and
12 funding agreement, that the Secretary did not reject, subject to any additional alterations
13 necessary to conform the compact or funding agreement to the severed provision. 25
14 U.S.C. § 5387(c)(1)(D).

15 2. ISDEAA's Program for Indians Requirements

16 As a threshold matter, Title V of the ISDEAA requires each funding agreement
17 “shall ... authorize the Indian tribe to plan, conduct, consolidate, administer, and receive
18 full tribal share funding ... for all programs, services, functions, and activities (or portions
19 thereof), that are carried out for the benefit of Indians because of their status as Indians
20 without regard to the agency or office *of the Indian Health Service* within which the
21 program, service, function or activity (or portion thereof) is performed.” 25 U.S.C. §
22 5385(b)(1) (emphasis added). In addition, the ISDEAA states such programs “include all
23 programs, services, functions, and activities (or portions thereof), ... with respect to which
24 Indians tribes or Indians are primary or significant beneficiaries, *administered by the*
25 *Department ... through the [IHS]....*” 25 U.S.C. § 5385(b)(2) (emphasis added). Courts
26 have upheld declinations of certain program proposals under ISDEAA's Title I (25 U.S.C.
27 § 5321) because the programs were not “for the benefit of Indians because of their status
28 as Indians.” *See Navajo Nation v. Department of Health & Human Services*, 325 F.3d

1 1133, 1138 (9th Cir. 2003) (holding the Temporary Assistance for Needy Families
2 Program is not contractible under the ISDEAA because it is not a program “for the benefit
3 of Indians because of their status as Indians”); *see also Hoopa Valley Indian Tribe v. Ryan*,
4 415 F.3d 986, 991 (9th Cir. 2005) (holding a fishery restoration project was not a program
5 for “Indians based on their status as Indians” because it was “intended to benefit a wide
6 range of interests and only collaterally benefited Indians...”). Both cases found a collateral
7 benefit to Indians was insufficient to overturn the agency’s decision under the ISDEAA.

8 3. Expansion of Programs Assumed by Tribes Under the ISDEAA

9 A tribe’s authorization to provide care to non-beneficiaries under 25 U.S.C. § 1680c
10 is contingent upon multiple factors. In limited circumstances, the IHCA authorizes Indian
11 health care facilities to extend services to non-Indians. Regarding tribally administered the
12 IHS programs, under the IHCA, 25 U.S.C. § 1680c(c)(2) (“Section 813”), tribally
13 administered Indian health care facilities may serve ineligible non-Indians (“non-
14 beneficiaries” or members of the public not otherwise eligible for IHS services):

15 [T]he governing body of the Indian tribe or tribal organization providing
16 health services under such [ISDEAA] contract or compact is authorized to
17 determine whether health services should be provided under such contract or
18 compact to individuals who are not eligible for such health services In
19 making such determinations, the governing body of the Indian tribe or tribal
20 organization shall take into account the consideration described in paragraph
21 (1)(B). Any services provided by the Indian tribe or tribal organization
22 pursuant to a determination made under this subparagraph shall be deemed to
23 be provided under the agreement entered into by the Indian tribe or tribal
24 organization the [ISDEAA].

25 25 U.S.C. § 1680c(2).

26 Courts have recognized the ability of tribes to expand federal programs assumed
27 under the ISDEAA with greater flexibility than the federal government (e.g., *Becerra v.*
28 *San Carlos Apache Tribe*, 602 U.S. 222, 240 (2024) (finding that ISDEAA provides tribes

1 “greater flexibility in planning and implementing healthcare programs attuned to the needs
2 of their communities); *see also*, 25 U.S.C. §§ 5363(b)(3) and 5364(d)). But this ability is
3 not limitless.

4 To qualify for expansion or redesign under the ISDEAA, the ISDEAA requires the
5 program to be available for assumption under the ISDEAA in the first place, as discussed
6 above. *See* 25 U.S.C. § 5385(b). Contrary to Pechanga’s assertion (Dkt. 58 pg. 22), 25
7 U.S.C. § 1680c does not grant the IHS authority to compact under the ISDEAA for
8 programs the IHS itself is not authorized to provide.

9 What’s more, under the Federal Pre-Emption doctrine, a tribal resolution, even if
10 purportedly enacted under the auspices of 25 U.S.C. § 1680c, cannot amend or otherwise
11 extend the government’s programmatic authority or decision-making responsibilities as
12 proscribed by Congress in the Snyder Act, the IHCA, and the ISDEAA. In other words,
13 a tribe’s decision to provide services to the public does not overturn Congress’ decisions
14 limiting the IHS authority under the ISDEAA.

15 In addition, Congress also required that the IHS and AI/AN tribes obtain full
16 recovery of costs associated with the provision of services to non-beneficiaries. 25 U.S.C.
17 § 1680c(c)(3). And “[n]otwithstanding ... any other provision of law, amounts collected
18 under [25 U.S.C. § 1680c], including Medicare, Medicaid, or children's health insurance
19 program reimbursements ... shall be credited to the account of the program providing the
20 service and shall be used for the purposes listed in [25 U.S.C. §] 1641(d)(2) of this title
21” 25 U.S.C. § 1680c(c)(3). ISDEAA program revenue generated through services to
22 non-beneficiaries must stay with the health program. *See* 25 U.S.C. § 1641(d)(2)(A).
23 Specifically, program income must be used by both the IHS and tribes “to make
24 improvements in facilities necessary to comply with the Social Security Act, to provide
25 additional health care services, or for another health care-related purpose consistent with
26 the IHCA and the ISDEAA.” *Swinomish Indian Tribal Cmty. v. Azar*, 406 F. Supp. 3d
27 18, 21-22 (D.D.C. 2019) (citing 25 U.S.C. § 1641(c)(1)(B), (d)(2)(A)).

1 4. Funding and Other Benefits Available to Tribes Under the ISDEAA

2 The ISDEAA authorizes the government to provide three types of funding: the
3 “Secretarial amount,” facility cost reimbursement (“Section 105(l) lease”) funding, and
4 Contract Support Cost funding. These appropriated funds are transferred to tribes and
5 tribal organizations pursuant to the negotiated terms of their ISDEAA agreements.

6 Some ISDEAA contractors opt to subsidize their health care programs using their
7 own funds, such as gaming revenue. ISDEAA contractors may also collect reimbursement
8 from third-party payers such as Medicare, Medicaid, and private insurance. 25 U.S.C. §§
9 1621f, 1641. The ISDEAA characterizes such revenue as “program income” that is
10 “supplemental funding to that negotiated in the funding agreement.” 25 U.S.C. § 5388(j).

11 When a tribe assumes operation of the IHS health care programs under an ISDEAA
12 agreement, the tribe also becomes eligible for various other federal benefits, including: 1)
13 indemnity from liability under the Federal Tort Claims Act (“FTCA”), 28 U.S.C. §§
14 1346(b), 2671-2680; 2) access to discounted goods and services on Federal Supply
15 Schedules (“FSS”), 25 U.S.C. § 5324(k); 3) the ability to receive limited cost outpatient
16 drugs, 42 U.S.C. §§ 1396d(I)(2)(B), 256b(a)(4); 4) the ability to collect reimbursement for
17 services provided to the IHS beneficiaries at 100% FMAP; and 5) use of Federal
18 personnel, *see* 5 U.S.C. § 3371 *et seq.* (authority for agreements to assign IHS Civil
19 Service employees to tribal contractors under the Intergovernmental Personnel Act); 42
20 U.S.C. § 2004b (authority for agreements for Public Health Service Commissioned Corps
21 officer assignments to tribal contractors). Access to these benefits provides additional
22 financial incentives for assuming IHS health care programs under the ISDEAA.

23 **III. STATEMENT OF FACTS**

24 The Riverside San Bernadino County Indian Health, Inc. is a consortium of several
25 Indian tribes (the “Riverside Consortium”) authorized under 25 U.S.C. § 5381(b).
26 Declaration of Wesley Simmons (“Simmons Decl.”) ¶ 10. Under the terms of an ISDEAA
27 compact since 2004, Riverside Consortium administers IHS programs to AI/AN in
28 Riverside and San Bernadino Counties, California. *Id.* ¶ 11. Riverside Consortium

1 administers alcohol and substance abuse treatment, including opioid abuse treatment
2 services, mental health and specialty services, through a purchased/referred care (“PRC”)
3 program, on behalf of its member tribes, including Pechanga, and other AI/AN. *Id.*

4 Currently, the California Department of Healthcare Services data published online
5 reflects that there are 13 OPTs in Riverside and San Bernardino Counties serving the
6 public. The facilities serve a combined total of 5,055 patients. *Id.* ¶ 12. At least two tribes
7 in California administer opioid abuse treatment programs and 16 operate substance abuse
8 treatment services in California under the terms of ISDEAA agreements with the IHS. *Id.*
9 ¶ 13. Pursuant to the Pechanga Tribal Resolution 240815-1.1, Pechanga authorized
10 Riverside Consortium to administer IHS programs on its behalf under the terms of the IHS
11 compact with Riverside Consortium. *Id.* ¶ 15. On or about August 11, 2023, Pechanga
12 initiated ISDEAA negotiations by letter. *Id.* ¶ 16, Ex. A.

13 Pechanga initially proposed February 1, 2024, as the date they intended to partially
14 withdraw from Riverside Consortium to enter their own compact with the IHS for the
15 administration of an OTPs but did not provide basic operational specifics. *Id.* ¶ 17.

16 The parties met on September 13, 2023, and January 4, 2024, but Pechanga did not
17 provide material information such as when they intended to withdraw from Riverside
18 Consortium, open their clinic or whether they would provide a draft ISDEAA agreement
19 for the IHS to review. *Id.* ¶ 18.

20 On May 22, 2024, the IHS voiced concerns related to draft language reflecting a
21 service delivery area beyond Riverside County and San Bernadino County, as it did not
22 appear to have the support of Riverside Consortium or other tribes in the area. *Id.* ¶ 21.
23 Pechanga then informed the IHS they intended to provide services as of February 1, 2025.
24 The IHS provided alternative language for Pechanga’s draft compact and funding
25 agreement. *Id.*

26 During the summer of 2024, the IHS and Pechanga continued to attempt to negotiate
27 the terms of Pechanga’s proposal and discussed concerns related to the proposed service
28 delivery area. *Id.* ¶ 22. On August 15, 2024, Pechanga mentioned that they were

1 subcontracting with OneTogether Solutions for the administration of the proposed opioid
2 treatment program. *Id.* ¶ 23.

3 On October 16, 2024, the IHS requested Pechanga provide a copy of its contract
4 with OneTogether Solutions. A few weeks later, Pechanga responded about the funding
5 associated with the partial withdrawal from Riverside Consortium but did not address the
6 IHS’s question about the OneTogether Solutions contract. *Id.* ¶¶ 25-26.

7 On November 19, 2024, Pechanga provided a heavily redacted copy of the “Full-
8 Service Facility and Management Services Agreement” (“MSA”) between Pechanga and
9 OneTogether Solutions, and only weeks later provided an unredacted copy. *Id.* ¶¶ 28-29.

10 On December 27, 2024, the parties met to negotiate, and the IHS informed Pechanga
11 that their proposal did not appear to reflect a tribally administered program as required by
12 the ISDEAA. *Id.* ¶ 30. Pechanga’s proposal reflected OneTogether Solutions would be
13 administering the entire program and benefiting from Pechanga’s ability to bill at the “All
14 Inclusive Rate.”¹ *Id.*

15 In addition, the IHS informed Pechanga that their intended service population was
16 not clear in that the program did not appear to be a program for Indians. *Id.* ¶ 31. The
17 IHS’s Agency Lead Negotiator informed Pechanga that the IHS was not aware that
18 OneTogether Solutions was contracting two other tribes at the time it entered into
19 ISDEAA agreements with those tribes and that neither tribe mentioned an agreement with
20 OneTogether Solutions during ISDEAA contract negotiations. *Id.* Further, the fact that the
21 IHS has entered ISDEAA contracts with other tribes is not determinative of the legality

22 ¹ The ability to bill at the “All Inclusive Rate” was extended to cover “Medicaid
23 services provided ... to American Indians/Alaskan Native (AI/AN) individuals through
24 health care facilities owned and operated by AI/AN tribes and tribal organization with
25 funding authorized by” the ISDEAA. *See* Memorandum of Agreement (“MOA”) Between
26 the IHS and the Health care Financing Administration on December 19, 1996; e.g., Indian
27 Health Service; Medical Reimbursement Rates for Calendar Year 1995, 59 Fed. Reg.
28 65061-01. Under the MOA, services provided to AI/AN individuals are eligible for
reimbursement at 100% FMAP whereas services provided to non-AI/AN would be eligible
for reimbursement at the state’s usual (regular) Federal Medical Assistance Percentage
 (“FMAP”), that determines the federal share of Medicaid costs.

1 and propriety of Pechanga’s proposal and did not preclude the IHS from reviewing the
2 legality and propriety of Pechanga’s proposal. *Id.* ¶ 40. The IHS requested information
3 about whether OneTogether Solutions was an AI/AN-owned enterprise and for
4 information about the number of IHS beneficiaries vs. non-IHS beneficiaries Pechanga
5 intended to serve. *Id.* ¶ 31.

6 Between January and March 2025, the parties communicated and discussed the
7 proposal and revisions to the MSA, including language regarding purchased/referred care
8 (PRC) and a reference to a 10-year exclusivity agreement with OneTogether Solutions.
9 *See id.* ¶¶ 36-38. Pechanga did not identify any aspect of an OTP that the Tribe intended
10 to administer on its own, such as financing, billing, or operationally managing the
11 treatment services. *See id.*

12 On April 4, 2025, Pechanga provided via email statistical data regarding tribal
13 member deaths and overall rates of death from opioid use in Riverside and San Bernardino
14 counties, however, Pechanga did not indicate that changes were being made to reflect
15 Pechanga’s administration of the OTP. *Id.* ¶ 41, Ex. B, C.

16 On April 25, 2025, the parties met again but after almost two years of negotiations
17 and technical assistance, the IHS informed Pechanga that negotiations regarding their
18 ISDEAA proposal were at an impasse. *Id.* ¶ 42.

19 On May 10, 2025, Pechanga submitted its Final Offer (“Final Offer”) describing its
20 proposal as an effort to “establish a much-needed opioid treatment clinic (the “Clinic”)
21 through a Title V Compact and Funding Agreement with the IHS to serve its members,
22 other Riverside Consortium patients, *and others* in need of opioid treatment.” (emphasis
23 added). The Final Offer was a proposal to administer an OTP program beyond the
24 authority of the IHS to award. *Id.* ¶ 43. On July 3, 2025, the IHS partially rejected
25 Pechanga’s Final Offer and explained in detail how the agency came to its conclusion and
26 why the agency was justified in its rejection of the Final Offer. *See id.* ¶ 47, Ex. D.

27 On August 1, 2025, Pechanga requested additional guidance from the IHS about
28 how Pechanga could contract with OneTogether Solutions to administer the opioid

1 treatment program on Pechanga’s behalf. *Id.* ¶ 48. On August 13, 2025, the IHS met with
2 Pechanga and restated the agency’s concerns with the OneTogether Solutions arrangement
3 that were detailed in the Final Offer rejection letter. *Id.* ¶ 49. The IHS reiterated its
4 recommendation that Pechanga provide an OTP through (or in partnership with) Riverside
5 Consortium under Riverside Consortium’s ISDEAA compact. *Id.* Pechanga stated that the
6 meeting “was not meaningful technical assistance” because Pechanga did not receive
7 guidance on how Pechanga “continue to partner with OneTogether Solutions” to
8 administer an OTP on Pechanga’s behalf. *Id.*

9 In accordance with the terms of Riverside Consortium’s funding agreement, the IHS
10 paid Riverside Consortium for the provision of health care programs to Pechanga tribal
11 members through January 31, 2027. *Id.* ¶ 51.

12 If the IHS is compelled by court order to enter a compact with Pechanga, the sources
13 of the funds would be required to be reduced from Riverside Consortium’s compact,
14 without consideration or input from their interests. *Id.* ¶ 52. This would not only create
15 duplicative ISDEAA compacts with the Riverside Consortium and Pechanga but also
16 could put the IHS in conflict with Riverside Consortium. *Id.*

17 As of today, there is nothing stopping Pechanga from opening, operating, or
18 managing an OTP utilizing the Tribe’s own funding or from alternative funding sources
19 not from the IHS. *Id.* ¶ 53.

20 Although the IHS issued its partial rejection decision on July 3, 2025; Pechanga
21 filed the complaint and this action five months later, on December 31, 2025. Dkt. 1.
22 Pechanga filed the instant Motion three months after that on March 24, 2026. *See* Dkt. 58.

23 **IV. LEGAL STANDARD FOR A PRELIMINARY INJUNCTION**

24 “[A] preliminary injunction is an extraordinary and drastic remedy, one that should
25 not be granted unless the movant, *by a clear showing*, carries the burden of persuasion.”
26 *Mazurek v. Armstrong*, 520 U.S. 968, 972 (1997) (emphasis in original) (internal citation
27 omitted); *Winter v. Nat. Res. Def. Council, Inc.*, 555 U.S. 7, 21–22 (2008). To meet that
28 showing, the moving party must make “a clear showing” that “he is likely to succeed on

1 the merits, that he is likely to suffer irreparable harm in the absence of preliminary relief,
2 that the balance of equities tips in his favor, and that an injunction is in the public interest.”
3 *Winter*, 555 U.S. at 21–22. Where the government is a party, the balance of equities and
4 the public interest factors merge. *Nken v. Holder*, 556 U.S. 418, 435 (2009).

5 “A preliminary injunction can take two forms.” *Marlyn Nutraceuticals v. Mucos*
6 *Pharma GmbH & Co.*, 571 F.3d 873, 878 (9th Cir. 2009). “A prohibitory injunction
7 prohibits a party from taking action and ‘preserve[s] the status quo pending a
8 determination of the action on the merits.” *Id.* (quoting *Chalk v. U.S. Dist. Court*, 840
9 F.2d 701, 704 (9th Cir. 1988)). In contrast, a “mandatory injunction ‘orders a responsible
10 party to take action.’” *Id.* at 879 (quoting *Meghrig v. KFC W., Inc.*, 516 U.S. 479, 484
11 (1996)). “A mandatory injunction ‘goes well beyond simply maintaining the status quo
12 *pendente lite* [and] is particularly disfavored.” *Stanley v. Univ. of S. Cal.*, 13 F.3d 1313,
13 1320 (9th Cir. 1994) (quoting *Anderson v. United States*, 612 F.2d 1112, 1114 (9th Cir.
14 1980)). To this end, where “a party seeks mandatory preliminary relief that goes well
15 beyond maintaining the status quo *pendente lite*, courts should be extremely cautious about
16 issuing a preliminary injunction.” *Martin v. Int’l Olympic Comm.*, 740 F.2d 670, 675 (9th
17 Cir. 1984); *Comm. of Cent. Am. Refugees v. Immigr. & Naturalization Serv.*, 795 F.2d
18 1434, 1441 (9th Cir. 1986) (same). For mandatory preliminary relief to be granted,
19 Plaintiffs “must establish that the law and facts *clearly favor* [thei]r position” *Garcia*
20 *v. Google, Inc.*, 786 F.3d 733, 740 (9th Cir. 2015) (*en banc*) (emphasis in original); *see*
21 *also Marlyn Nutraceuticals*, 571 F.3d at 879 (“In general, mandatory injunctions ‘are not
22 granted unless extreme or very serious damage will result and are not issued in doubtful
23 cases””) (quoting *Anderson*, 612 F.2d at 1115).

24 In the preliminary injunction context, “it is not usually proper to grant the moving
25 party the full relief to which he might be entitled if successful at the conclusion of a trial,”
26 particularly “where the relief afforded, rather than preserving the status quo, completely
27 changes it. *Tanner Motor Livery, Ltd. v. Avis, Inc.*, 316 F.2d 804, 808-09 (9th Cir. 1963).

1 The Ninth Circuit defines the “status quo” as “the last uncontested status which preceded
2 the pending controversy.” *Id.* at 809.

3 Here, the *status quo* is the fact that there is no present funding agreement with
4 Pechanga for the treatment center, because the Federal Government rejected Pechanga’s
5 Final Offer for legitimate and documented reasons. Pechanga admits that the status quo is
6 not because the relief they seek requires *opening* the treatment facility. Dkt. 58 pg. 33 fn.
7 9. Mandating the Parties to enter a binding contract based on Pechanga’s *preferred*
8 contract terms would fundamentally *change* the status quo. As such and as explained
9 below, a Motion for a Preliminary Injunction is not the proper procedural mechanism for
10 that.

11 Finally, it is improper to seek the ultimate relief for a lawsuit in the form of a
12 mandatory preliminary injunction. A Preliminary Injunction is intended to preserve the
13 *status quo* until the case can be judged on the merits. Thus “judgment on the merits in the
14 guise of preliminary relief is a highly inappropriate result.” *Senate of California v.*
15 *Mosbacher*, 968 F.2d 974, 978 (9th Cir. 1992). Yet the requested relief in the Complaint
16 would lead to same result that Pechanga seeks via the Motion filed here.

17 **V. ARGUMENT**

18 Pechanga states in its Motion (p. 20) that “at this early stage Pechanga seeks only
19 preliminary relief.” That statement is ingenuine. ISDEAA compacts are essentially
20 everlasting; they *cannot* be unilaterally terminated or amended by the government once
21 executed, except in extraordinary circumstances. *See* 25 U.S.C. §§ 5330, 5387(a)(2)
22 (emphasis added). In this context, Pechanga mischaracterizes its request for permanent
23 relief as “only preliminary relief.” Granting Pechanga’s Motion would result in a
24 permanent compact and circumvent the requirements of federal law.

25 **A. IHS’s Decision Is Beyond the Scope of the Court’s Subject Matter** 26 **Jurisdiction**

27 Pechanga seeks a mandatory injunction requiring the IHS to agree to terms of an
28 ISDEAA compact beyond its authority; this would enable Pechanga access to federal

1 benefits to which it is not entitled at public expense. The ISDEAA provides a limited
2 waiver of sovereign immunity: the “district courts shall have original jurisdiction over any
3 civil action or claims against the ... Secretary arising under *this chapter* and ... may order
4 appropriate relief...” 25 U.S.C. §§ 5331(a) (emphasis added), 5391(a).

5 But this waiver is inapplicable. The parties to an ISDEAA agreement may, but are
6 not required to, agree to discretionary terms. *See* 25 U.S.C. § 5385(d). Accordingly, the
7 IHS’s refusal to agree to the scope of services at issue is not mandatory or reviewable
8 because any challenge to that decision falls outside of the ambit of the ISDEAA and its
9 limited waiver of sovereign immunity. Put another way, if Pechanga were to propose as
10 part of their request for OPTs, that they wanted to also operate a public bridge under the
11 terms of an ISDEAA compact, then the IHS could reject that discretionary proposal to
12 operate a bridge and that decision would not fall subject to this court’s review.

13 Yet Pechanga’s Motion rests squarely on that waiver, in forcing adoption of the
14 compact terms that Pechanga prefers – which is to compel “duty” *not* required by the
15 ISDEAA or its implementing regulations. Neither was the IHS rejection of Pechanga’s
16 Final Offer a “declination finding under ISDEAA § 5321(a)(2),” 25 U.S.C. § 5331(a),
17 because, as discussed above, the Pechanga’s proposal was beyond the bounds of the
18 ISDEAA to begin with. The IHS decision to explain that was discretionary and not
19 reviewable. If the waiver applies here, however, such waivers must be strictly construed
20 in favor of the Government and may not be expanded beyond their terms. And, if it applies,
21 it does not require the relief Pechanga asserts.

22 To get around these issues, however, Pechanga invents an argument of mandamus
23 relief that is purportedly immune from application of the Federal Rules of Civil Procedure
24 and principles of equity. Pechanga reads into the ISDEAA a right to a mandatory
25 “statutory injunction” which “differs from equitable injunctions under Rule 65.” Dkt. 58
26 pg. 19-20. But Pechanga’s argument is incoherent, simply because Pechanga asserts a
27 “right” to permanent injunctive relief that does not exist. *See id.*

28 By its own terms 25 U.S.C. § 5331(a) does not require a reviewing tribunal to issue

1 a preliminary injunction without considering the equitable considerations generally
2 necessary for such action to be taken. Section 5331 provides that the Court “*may* order
3 appropriate relief including money damages, injunctive relief against any action by an
4 officer of the United States...” (emphasis added). Not only does the use of term “*may*”
5 indicate the Section 5331 permissive and discretionary on its face with respect to a court’s
6 exercise of authority, injunctive relief is “not the only means of ensuring compliance.”
7 *Weinberger v. Romero-Barcelo*, 456 U.S. 305, 314 (1982). Section 5331(a) also provides
8 for money damages and mandamus and therefore cannot be read as compelling a court to
9 order injunctive relief as a means of enforcing the ISDEAA. Accordingly, Plaintiff
10 continues to have the burden of proving the need for a preliminary injunction under 25
11 U.S.C. § 5331(a).

12 Issuing a preliminary injunction is “an extraordinary and drastic remedy, one that
13 should not be granted unless the movant, by a clear showing, carries the burden of
14 persuasion.” *Mazurak*, 520 U.S. at 972. A party seeking a preliminary injunction must
15 establish the existence of four elements: “(1) likelihood of success on the merits; (2)
16 likelihood of suffering irreparable harm absent a preliminary injunction; (3) the balance
17 of equities tips in the plaintiff’s favor; and (4) injunctive relief is in the public interest.”
18 *Leigh v. Salazar*, 677 F.3d 892, 896 (9th Cir. 2012) (citing *Winter*).

19 While all four elements referenced above must be met, the Ninth Circuit has also
20 recognized a “serious questions” test that grants preliminary injunctions “if there are
21 serious questions going to the merits; there is a likelihood of irreparable injury to the
22 plaintiff; the balance of hardships tips sharply in favor on the plaintiff; and the injunction
23 is in the public interest. *Lopez v. Brewer*, 2012 WL 1693926, *3 (9th Cir. May 15, 2012)
24 (citing *Alliance for the Wild Rockies v. Cottrell*, 632 F.3d 1127, 1131-32 (9th Cir. 2011)).
25 This balancing of the preliminary injunction elements allows “a stronger showing of one
26 element ...[to] offset a weaker showing of another” as long as a plaintiff meets all four
27 elements. *Lopez*, 2012 WL 1693926 at *3; *see also Alliance for the Wild Rockies*, 632
28 F.3d at 1135.

1 As in this case, when Pechanga requests a mandatory injunction that goes beyond
2 the *status quo*, that the Tribe must meet a heightened standard that disfavors such relief
3 “unless the facts and the law clearly favor the moving party.” *See Stanley*, 13 F.3d at 1320.
4 Here, they fail to do so. Courts should be “extremely cautious” about issuing a mandatory
5 injunction that goes beyond the status quo. *Id.* at 319.

6 **B. Pechanga Cannot Show a Likelihood of Success on the Merits**

7 Even if jurisdiction exists over the complaint to review the IHS’s rejection of
8 Pechanga’s Final Offer, Plaintiff cannot show a likelihood of success on the merits. This
9 factor is a “threshold inquiry and is the most important factor.” *Baird v. Bonta*, 81 F.4th
10 1036, 1040 (9th Cir. 2023). “Thus, a ‘court need not consider the other factors’ if a movant
11 fails to show a likelihood of success on the merits.” *Id.*

12 This litigation is an attempt to access financial and legal benefits -- afforded to tribes
13 administering federal health care programs for Indians -- for services provided to non-
14 Indians. In its denial letter, the IHS explained that while Pechanga has the authority to
15 withdraw its funding and Programs, Services, Functions, and Activities (“PSFAs”) from
16 the Riverside Consortium to contract with the IHS for the benefit of Pechanga’s own
17 members under 25 U.S.C. § 5386(g), Pechanga does *not* have the right to enter into a
18 compact with the IHS for the benefit of members of other tribes or unaffiliated Indians in
19 Riverside County, where the IHS has already entered into an ISDEAA contract with
20 another Tribal program to provide those services. Congress “has imposed on the IHS a
21 duty to not accept contracts where acceptance would dictate substantive revisions to
22 existing contracts. The IHS is obligated by law to protect existing contracts.” IHS Final
23 Offer Response Letter at 6 (citing *Pit River Health Serv. Inc. v. Indian Health Services*,
24 DAB CR333, at *13 (1994) (H.H.S.); 1994 WL 596859, at *13 (Sept. 12, 1994)).

25 Pechanga is only entitled to compact under the ISDEAA to provide opioid treatment
26 program services to its own members. But based on the data that Pechanga provided to the
27 IHS during negotiations, its members represent a small percentage of the population of
28 Riverside County, meaning that if Pechanga opened an opioid treatment program, it would

1 serve mostly non-beneficiaries. Moreover, Section 5385(b) establishes the limit, not the
2 floor, of the IHS's authority. The IHS cannot enter ISDEAA agreements for purposes
3 beyond those programs specifically authorized by 25 U.S.C. § 5385(b).

4 This Court can look towards *Navajo Nation* for guidance ultimately to determine
5 that the IHS's rejection of the Final Offer in this instance was proper. As stated above, the
6 *Navajo Nation* Court upheld a decision to reject a tribe's attempt to add a Temporary
7 Assistance for Needy Families program to its contract under Title I of the ISDEAA
8 because the program was not a program "for the benefit of Indians because of their status
9 as Indians." *See Navajo Nation*, 325 F.3d at 1136; *see also supra*-Section II(B)(2). The
10 Court explained, to be a program for the benefit of Indians because of their status as
11 Indians, a program must be a "federal program[] specifically targeted to Indians and not
12 merely [a] program[] that collaterally benefit[s] Indians as part of the broader population."
13 *Id.* at 1138. Similarly, in *Jamestown S'Klallam Tribe v. Azar*, a district court explained the
14 practical reason on why that utilizing ISDEAA funds for non-Indians is improper: that

15 it is not reasonable to use such funds to underwrite the provision of services
16 to non-Indians for a simple reason: tribes cannot contract with the
17 government under ISDEAA to perform such services. To be eligible to *90
18 be performed by a tribe under a Title V self-governance compact, a federal
19 program must be "carried out for the benefit of Indians because of their status
20 as Indians," or be a program "with respect to which Indian tribes or Indians
21 are primary or significant beneficiaries.

22 *Jamestown S'Klallam Tribe v. Azar*, 486 F. Supp. 3d 83, 89–90 (D.D.C. 2020).

23 As the IHS explained to Pechanga in its decision, it was required to reject
24 Pechanga's Final Offer because it is not a program for the benefit of Indians because of
25 their status as Indians, nor are Indian tribes or America Indians or Alaska Natives the
26 primary or significant beneficiaries. *See Simmons Decl.* ¶ 47, Ex. D. Pechanga's proposed
27 OPT was not designed "for the benefit of Indians because of their status as Indians."
28 Rather, the proposed opioid treatment program would be provided to the public. *See id.*

1 The IHS determined through years long negotiations and investigations that Pechanga’s
2 proposed program was intended to be a commercial facility open to the public that was
3 not designed to be a program for the benefit of Indians because of their status as Indians.

4 Further, while an ISDEAA contractor may “determine whether health services
5 should be provided under such contract or compact to individuals who are not [otherwise]
6 eligible for such health services,” 25 U.S.C. § 1680c(c)(2), this authority does not provide
7 relief to Pechanga because a contractual provision permitting the tribe to administer
8 services to non-beneficiaries is not mandatory.

9 C. Pechanga Cannot Show Irreparable Harm

10 Pechanga claims that its members are suffering from addiction daily and going
11 without the care they need, putting them at risk of overdose and death. Dkt. 58 pg. 30.
12 While the IHS does not dispute that the prevalence of opioid use disorder is a serious
13 concern, Pechanga has not submitted evidence to support its motion that its members
14 cannot receive treatment elsewhere. Pechanga states in conclusory fashion that “Riverside
15 [Consortium] has limited funding and cannot offer all health care services that are needed.”
16 Dkt. 58-3 ¶ 10. Yet, there are 13 OPTs in Riverside and San Bernardino Counties that
17 serve the public. Simmons Decl. ¶ 12. And at least two tribes in California administer
18 opioid abuse treatment programs and 16 operate substance abuse treatment services in
19 California under the terms of ISDEAA agreements with the IHS. *Id.* ¶¶ 11, 13. But
20 Pechanga’s health program facility sits empty, because of Pechanga’s decisions in
21 managing its venture capital.

22 To the extent that Plaintiff suffers any harm for lack of an ISDEAA compact with
23 the IHS for an OTP, that harm is purely financial in nature. The Ninth Circuit has found
24 that monetary losses do not generally constitute irreparable harm. *L.A. Mem’l Coliseum*
25 *Comm’n v. Nat’l Football League*, 634 F.2d 1197, 1202 (9th Cir. 1980). Pechanga
26 purportedly incurred millions of dollars to “maintain” a closed facility that they chose not
27 to open, and they voluntarily entered an **ownership position** in OneTogether Solutions.
28 Dkt. 58-5 ¶¶ 9-12. Pechanga claims that in the past five years, members of their Tribe have

1 passed away due to opioid overdoses. *See* Dkt. 58-3 ¶¶ 16-17, 25. While the prevalence of
2 opioid use disorder is a serious concern, there is no evidence showing that the passing of
3 the Pechanga members, or hypothetical passings of tribal members in the future, has direct
4 or indirect relation to the IHS’s denial of Pechanga’s Final Offer. As the Ninth Circuit has
5 stated: “Speculative injury does not constitute irreparable injury sufficient to warrant
6 granting a preliminary injunction. A [movant] must do more than merely allege imminent
7 harm sufficient to establish standing; a [movant] must demonstrate immediate threatened
8 injury as a prerequisite to preliminary injunctive relief.” *Caribbean Marine Servs. Co. v.*
9 *Baldrige*, 844 F.2d 668, 674 (9th Cir. 1988). At this point, this is a lawsuit fundamentally
10 about money; Pechanga has shown nothing but speculation in terms of potential harm to
11 its members.

12 Nor has Pechanga explained its delay in seeking preliminary relief, which
13 “undercuts the sense of urgency that ordinarily accompanies a motion for preliminary
14 relief and suggests that there is, in fact, no irreparable injury.” *Citibank, N.A. v. Citytrust*,
15 756 F.2d 273, 277 (2d Cir. 1985) (citation omitted). The IHS issued its partial Final Offer
16 rejection decision on July 3, 2025; Pechanga did not file the complaint until five months
17 later (December 31, 2025); and Pechanga did not file the instant Motion until three months
18 after that (March 24, 2026). *See* Dkt. 1-2; *see also* Dkt. 1; *see also* Dkt. 58. Pechanga’s
19 failure to demonstrate irreparable injury is an independently sufficient ground for denying
20 its motion; the Court need not consider the remaining preliminary injunction factors.
21 *Amylin Pharm., Inc. v. Eli Lilly and Co.*, 456 Fed. Appx. 676, 679 (9th Cir. 2011)
22 (unpublished).

23 **D. The Balance of Equities and Public Interest Supports Denial of a**
24 **Preliminary Injunction**

25 The final two factors required for a preliminary injunction or temporary restraining
26 order—balancing of the harm to the opposing party and the public interest—merge when
27 the Government is the opposing party. *See, e.g., Nken, supra*, at 435. Courts must “pay
28 particular regard for the public consequences in employing the extraordinary remedy of

1 injunction.” *Weinberger*, 456 U.S. at 312-13. Moreover, any order that grants “particularly
2 disfavored” relief by enjoining the governmental entity from administering the statute it is
3 charged with enforcing, constitutes irreparable injury to the Defendants and weighs
4 heavily against the entry of injunctive relief. *Cf. New Motor Vehicle Bd. v. Orrin W. Fox*
5 *Co.*, 434 U.S. 1345, 1351 (1977) (Rehnquist, J., in chambers).

6 First, Pechanga’s non-binding authority shows that a preliminary injunction
7 mandating the Government to enter a *new* ISDEAA compact is *not* a proper remedy. *See*
8 *Dkt. 58 pg. 29-30*; *see also Pyramid Lake Paiute Tribe v. Burwell*, 70 F. Supp. 3d 534,
9 545 (D.D.C. 2014) (on summary judgment, “while the Court will issue an order declaring
10 that the Secretary violated the ISDEAA by denying the Tribe’s proposal outright, it will
11 not direct her to enter into the Tribe’s contract at the 2012 amount”); *see also Susanville*
12 *Indian Rancheria v. Leavitt*, 2008 WL 58951, at *11 (E.D. Cal. Jan. 3, 2008) (on summary
13 judgment, the district court ordered the government to continue to providing funding as
14 authorized under a previously entered ISDEAA compact); *see also Red Lake Band of*
15 *Chippewa Indians v. U.S. Dept. of Int.*, 624 F. Supp. 2d 1, 27 (D.D.C. 2009) (on summary
16 judgment, the district court ordered performance under a previously entered ISDEAA
17 compact). Therefore, balance of the equities and public interest favors the Government.

18 Moreover, even assuming Pechanga’s facts as true, the Tribe’s claims that they have
19 paid rent, security, and utility expenses on the unopened facility since July 2024 should be
20 reviewed with suspicion. This matter is not about providing opioid treatment services,
21 because Pechanga has inherent authority as a sovereign tribal nation to open a medical
22 clinic on its own without an ISDEAA agreement with the IHS. Pechanga selectively
23 choose not to open the facility. It is illogical that Pechanga would purportedly incur
24 “\$6,600,363.00 of its own funds into the establishment of the proposed opioid treatment
25 facility and program” and an “additional \$2 million dollars to secure an ownership position
26 in OneTogether Solutions.” *Dkt. 58-5 ¶ 9*. Pechanga also purportedly incurred
27 \$304,613.76 in rental payments and incurred \$50,537.69 for security and utility expenses.
28 *Dkt. 58-5 ¶¶ 11-12*.

1 Despite all of this, Pechanga only claims that the tribal shares at issue are valued at
2 \$12,500. *See* Dkt. 58 pg. 34. Their own “valuation” is a fraction of the amount of money
3 that they invested. The balancing of the hardships does not fall in favor of Pechanga
4 because they can afford to spend millions of dollars in venture capital positions, maintain
5 an empty medical facility by their own choosing, and incur limitless attorneys’ fees by
6 bringing this unnecessary lawsuit, all for a ISDEAA compact worth so little in their own
7 words. And further, as an investor and owner, there is nothing in the record showing that
8 Pechanga is not receiving financial returns from OneTogether’s management and
9 operation of other OTPs, thus would minimize any sort of “financial loss” they claim.

10 Moreover, Pechanga seeks the full relief to which they may have been entitled if
11 successful on the merits. Specifically, they seek an order that “Defendants shall forthwith
12 award and fund the compact and funding agreement proposal attached to the Plaintiff’s
13 Final Offer (Attachment A to the Complaint) dated May 20, 2025.” Dkt. 58-1. It is not
14 proper to grant such relief in the preliminary injunction context. *See Tanner Motor Livery,*
15 *Ltd.*, 316 F.2d at 808-09; *Senate of California*, 968 F.2d at 978. In sum, the Motion fails
16 to satisfy the many demanding requirements for seeking mandatory injunctive relief, much
17 less the extreme remedy for disrupting the *status quo*.

18 Finally, the public interest weighs in favor of the Federal Government and against
19 Pechanga. In accordance with the terms of Riverside Consortium’s compact, the IHS paid
20 Riverside Consortium for the provision of health care programs to Pechanga tribal
21 members through January 31, 2027. The IHS would be required to enter into duplicative
22 ISDEAA obligations under competing compacts.

23 Remedying such a scenario would require the IHS to unilaterally reduce Riverside’s
24 funding, which is also legally prohibited. *See* 25 U.S.C. § 5388(d). If the IHS is compelled
25 by court order to enter a compact with Pechanga, the sources of the funds would be
26 redirected from Riverside Consortium’s compact and funding without consideration or
27 input from their interests. *See* Simmons Decl. ¶ 52. Further, an order from this Court
28 mandating the Federal Government into a compact would go beyond the terms expressly

1 set forth in the ISDEAA and would contain terms not expressly agreed to by the Parties.

2 To be clear, the Federal Government does not make light of substance abuse and
3 the importance of substance abuse treatment. However, members of the Pechanga Tribe
4 are not out of treatment resources due to the IHS rejecting Pechanga's Final Offer. As
5 discussed above, there are multiple OPTs available in Riverside and San Bernardino
6 Counties serving the public, which can include Pechanga's members. Therefore, the
7 Federal Government's protection of limited tribal funding should remain in place, and it
8 should not be forced by court order to support the Tribe's investment strategy.

9 **E. A Bond is Required under Rule 65(c)**

10 Finally, if the Court determines it has subject matter jurisdiction, and if it decides
11 to grant relief, it should order a bond pursuant to Fed. R. Civ. P. 65(c), which states "[t]he
12 court may issue a preliminary injunction or a temporary restraining order *only if the*
13 *movant gives security* in an amount that the court considers proper to pay the costs and
14 damages sustained by any party found to have been wrongfully enjoined or restrained."
15 Fed. R. Civ. P. 65(c) (emphasis added). Here, Pechanga seeks to bind the Federal
16 Government into an ISDEAA compact without its consent, input, or without consideration
17 to the Riverside Consortium. Pechanga argues that it should not have to post a bond and
18 cites to *Navajo Health Foundation-Sage Memorial Hospital, Inc. v. Burwell*, 100 F. Supp.
19 3d 1122, 1191-92 (D.N.M. 2015) (*Sage*). Dkt. 58 pg. 34. In *Sage*, the district court found
20 that forcing the tribal hospital to post a \$6 million bond would be a substantial burden that
21 could force it into insolvency. *Id.*, at 1191-92.

22 Here, there is no risk to Pechanga of being forced into insolvency because 1) they
23 are not legally entitled to the ISDEAA compact they seek and 2) they have not even opened
24 the treatment facility. Pechanga made a voluntary choice to engage in the venture capital
25 opportunity to take an ownership position in OneTogether Solutions, and so Pechanga is
26 aware of the opportunity risks. As of today, there is nothing stopping Pechanga from
27 opening, operating, or managing an OTP utilizing the Tribe's own funding or from
28 alternative funding sources not from the IHS. Simmons Decl. ¶ 53. And if the Court grants

1 the Motion, the flood gates of ISDEAA benefits would open to Pechanga, despite only a
2 very small amount of funding being redirect from Riverside Consortium: Pechanga would
3 be able to access Federal Tort Claims Act coverage (25 U.S.C. 5321(c)), facilities costs
4 reimbursement, contract support costs, which are paid pursuant to 25 U.S.C. § 5325(a)(2)-
5 (3), access to Federal sources of supply (25 U.S.C. § 5324(k)), and the ability to bill at the
6 All Inclusive Rate, all benefits that cost the Federal Government (i.e., taxpayers)
7 substantially. Thus, if the Court grants a preliminary injunction, it should require Pechanga
8 to post a bond commensurate with the scope of any injunction.

9 **VI. CONCLUSION**

10 For all the reasons explained, the Defendants respectfully request that Pechanga's
11 Motion for a Preliminary Injunction be denied in its entirety.

12 Dated: April 6, 2026

Respectfully submitted,

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1 **Local Rule 11-6.2 Certificate of Compliance**

2 The undersigned counsel of record certifies that this Opposition Brief contains 24
3 pages which complies with the page limit set by the Court's Standing Order (Dkt. 36).
4

5 Dated: April 6, 2026

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